



UNIVERSITÀ  
POLITECNICA  
DELLE MARCHE



PRACTICE ABSTRACT

# Using Scenario Analysis and Backcasting to Strengthen Organic Food & Farming Strategies

## Problem

Organic sector actors often lack structured tools to anticipate future challenges and test long-term strategies.

## Solution

Apply scenario analysis and backcasting to identify resilient pathways and align actions with long-term goals.

## Benefits

Improved foresight, shared vision, and more adaptive, evidence-based strategies for organic food systems.

## Practical recommendations

To test opportunities, threats and strategies, combine **scenario analysis** (aka **scenario planning**, exploring multiple plausible futures) with **backcasting** (building pathways connecting milestones and actions to be implemented to reach a desirable 2040 vision).

- **Co-create scenarios** with farmers, processors, policymakers, and researchers to identify key drivers of change (markets, climate, regulation, technology).
- **Explore impacts** of each scenario on organic farming practices, markets, and value chains.
- **Backcast** from preferred futures to define concrete policy and business steps needed today.
- **Compare options** across scenarios to identify robust strategies that perform well under uncertainty.
- **Integrate results** into regional action plans and CAP Strategic Plans to enhance coherence and resilience.

## Applicability box

### Theme

Environment and society

### Keywords

Society

### Context

EU organic sector, applicable at regional and national levels for policy and strategic planning

### Application time

Throughout any policy or business planning cycle

### Required time

1–3 months for full stakeholder workshop cycle

### Period of impact

Medium to long term (3–15 years)

### Best in

Multi-actor platforms, policy design groups, advisory services, innovation hubs

## Further information

### Further reading

- [Scenario Analysis: A Primer](#). The Pentland Centre for Sustainability in Business, 2024, Ciftci N., Bebbington J., Pollard D. The Pentland Centre for Sustainability in Business.
- [Scenarios of the organic food market in Europe](#), 2012, Zanolli, R., Gambelli, D., Vairo, D. *Food Policy*, 37(1), 41-57.
- [A review of scenario planning](#), 2013, Amer, M., Daim, T.U., Jetter, A. *Futures*, 46, 23-40.
- [Combining participative backcasting and exploratory scenario development: Experiences from the SCENES project](#). 2011, Kok, K., van Vliet, M., Bärlund, I., Dubel, A., Sendzimir, J. *Technological Forecasting and Social Change*, 78(5), 35-51.

### Weblinks

- [Wikipedia Contributors. \(2019, April 9\). Scenario planning. Wikipedia: Wikimedia Foundation.](#)
- [Wikipedia Contributors. \(2019, October 8\). Backcasting. Wikipedia: Wikimedia Foundation.](#)



UNIVERSITÀ  
POLITECNICA  
DELLE MARCHE



## PRACTICE ABSTRACT

### About this practice abstract and the OrganicTargets4EU project

**Publisher:** Università Politecnica delle Marche, Ancona, Italy & INRAE, Paris, France

**Author:** Raffaele Zanolì & Olivier Mora

**Contact:** r.zanolì@univpm.it

**Review:** Pinja Pöytäniemi (IFOAM EU), Susanne Padel OPBRC (Organic Policy, Business and Research Consultancy), Boglarka Bozsogi (IFOAM EU), Ambra De Simone (IFOAM EU)



**Permalink:** [Organic-farmknowledge.org/tool/56496](https://organic-farmknowledge.org/tool/56496)

**Project info:** This practice abstract was elaborated by OrganicTargets4EU / Transformation scenarios for boosting organic farming and organic aquaculture towards the Farm-to-Fork targets

**Project website:** <https://organictargets.eu/> © 2025